

€ TRAINING

The Essentials of IT Management Excellence



21 - 25 October 2019
Madrid (Spain)



The Essentials of IT Management Excellence

REF: B12405 DATE: 21 - 25 October 2019 Venue: Madrid (Spain) - Fee: 4500 Euro

Overview:

Managing an IT function is very different from developing or supporting technical IT solutions. General management skills are helpful to the IT manager, but results from this course demonstrate that a management course designed specifically for the IT professional is invaluable.

There are five key modules covering IT strategy, project excellence, communicating technology, operational and crisis management and commercial acumen. These are the 5 management skills that have been identified as consistently enabling business results and career success for all IT managers.

Course Objectives of IT Management Excellence:

- Develop an effective IT strategy.
- Increase project delivery rates and manage a portfolio of projects.
- Lead effectively in a technical crisis.
 - Set clear IT contract objectives.
- Effectively negotiate technical agreements.

Course Outline of IT Management Excellence:

Business and IT strategy:

- Business strategy:
 - What is strategy.
 - Solving the problems of business strategy.
 - Leading approaches to creating top level strategy.
 - Case study "Setting corporate direction".

IT strategy:

- A proven process for IT strategy.
- Aligning IT strategy to business priorities.
- Balanced scorecard IT objectives.
- Enterprise architecture in IT strategy.
- Looking for a better way "optimizing IT strategy".
- Strategic plans "plot on a page".
- Communicating strategy.

Project excellence:

Advanced project, program and portfolio management:

- Validating project business cases using investment appraisals and sensitivity analysis.
- IT project management wisdom "lessons learned from successful and failed projects".
- Effective project governance and reporting.
- Project portfolio management guidelines.

The first 90 days:

- Making an impact in the first 90 days.
- Strategic importance and tactical urgency.
- Case study in Priorities of the new IT director

Business change leadership:

- The emotional cycle of business change.
- Guidelines for successful change projects.
- IT's unique role in business change management.

Communicating technology:

Communication skills:

- The art of communicating technology.
- Presenting IT to non-technical audiences.
- Creating a compelling technology message in IT's elevator pitch.
- Handling difficult IT situations in forum theatre and role play.
- Group debate in what has IT ever done for us?

Business relationship management:

- Business relationship scenarios.
- The POSTMAN technique for identifying priority business requirements.
- The advanced use of questioning strategies - opening and closing dialogue.
- Methods of influencing outcomes.

Operational and crisis management:

Continual Service Improvement CSI models:

- Overview of different frameworks, including ITIL, Six Sigma and Lean IT.
- Techniques of root cause analysis.
- CSI examples and guidelines.

Crisis leadership:

- Preparing for major technology incidents.
- Managing major incidents.
- Leading in crisis in the art of communication.
- Role play in Handling difficult situations in media simulation.



Commercial acumen:

Vendors:

- Making good decisions.
- Avoiding supplier pitfalls.
- Choosing good technology partners.
- Creating a culture of partnership.
- Harnessing vendor innovation.

Essentials of IT contracts:

- Contract guidelines for successful IT.
- Getting what you want from your legal team.
- Designing contract flexibility.
- Managing IT contract portfolios.

IT negotiation strategy:

- Creating a negotiation strategy.
- Rational supporting arguments.
- Agreeing final positions and BATNA.
- Negotiating as a team.
- Delivering better negotiated outcomes.
- Negotiation role plays and case studies.